

## FINAL REPORT

# "Decision Support Management Information System for Economic Development (DSMIS) in Vietnam"

*financed by the International Development Research Center (IDRC), Canada.*

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**Recipient Institution:** National Center for Scientific and Technological  
Information and Documentation (NACESTID)

**Project Leader:** Dr. Nguyen Van Khanh, Director of NACESTID

**Duration:** 12/1992-12/1994

### A. INTRODUCTION:

Vietnam is now switching fastly from the management mechanism of a centrally planned, and subsidized economy to a market economy with state intervention. This process enumerates many advantages but also is beset with a good deal of challenges. In order for the national economy to integrate into the world and regional economy successfully, there is a requirement that indigenous capabilities be brought into full play while achievements and experience in the world's economy, science and technology be applied with creativity to Vietnam. Decision making at any level and in any area all must be based on precise scientific and practical justifications. Therefore, with regards to technology renovation and transfer, ensuring timely, precise and adequate information supply for decision making is of important significance, in particular the provision of information for high ranking leaders, for scientific and technological development research institutions, and enterprises as well.

However, although Vietnam had policies to strengthen its science and technology information work and established its national science and technological information system with a very broad network of science and technology information units based at



various ministries and branches, and in various provinces and cities, had powerful information sources, but its information providing capacity is still limited . One reason is that it failed to define priorities and nature of information needs of different types of information users, and there is a lack of linkage and coordination between information agencies, while professional level of information workers and the level of information technology is still very low.

The project " Decision support management information system (DSMIS)" financed by the IDRC is intended to support research activities and to supply initial basis to upgrade the level of information workers, informatic facilities and to increase a number of documentation sources, in order to set up a premise for a decision support management information system, which is to overcome weaknesses and shortcomings of the already existing information system, to serve the economic development in Vietnam.

## **B. PROJECT IMPLEMENTATION**

### **I. ADMINISTRATIVE ASPECTS:**

#### 1/ The formation of the Project Team.

In November 1991, the Project Team was formed with the following members:

1. National Director: Professor Dang Ngoc Dinh, Director of the National Information and Documentation Centre for Science and Technology ( NIDCST). From 1993, the Center named National Center for Scientific and Technological Information and Documentation (NACESTID )
2. National executive Manager: Mr. Ta Ba Hung, Ph.D., Head of the International Relations Division.
3. National Secretary: Mr. Hoang duong Tung, Deputy Head, International Relations Division.
4. Responsible for system and software development: Mr. Nguyen khac Son, Head of Informatic Division.

5. Responsible for Research and Development support program management information system: Mr. Cao Minh Kiem, Head of R & D Information Division, and Ms. Nguyen Hoang Yen, head of R&D programs registration.
6. Responsible for Technology Management Information System TMIS: Ms. Duong Thi To, Head of Technology Information Division.
7. Responsible for Macro Economic Management Information System MAMIS: Mr. Ha Toan Dung, Head of Development Strategies Information Division.
8. Responsible for in-country resource mobilization : Mr. Tong Van Dinh, Head of Management of Information Activities Division.
9. Responsible for training: Dr. Nguyen Huu Hung, Head of Research and Training Division.
10. Responsible for project's activities at central part of Vietnam, Director of Regional Information Center number 2 (RIC 2), Quang Nam Danang Province: Dr. Le Khac Thanh, Director of Science, Technology and Environment Department, Quang Nam Danang Province.
11. RIC2 secretary: Mr. Hoang Dinh Ba, Director of Center for Science, Technology and Environment Information, Quang nam Danang Province.
12. Responsible for project's activities at southern part of Vietnam, Director of Regional Information Center number 3 (RIC3), Hochiminh City: Dr. Tran Van Chau, Director of Center for Science and Technology Information Hochiminh City (CESTI).
13. RIC 3 Secretary: Mr. Khuat Duy Vinh Long, Deputy Director of Center for Science and Technology Information Hochiminh City (CESTI).

2/ Changes of project staff:

1. From 1/8/1993, Mr. Pham Van Vu, Deputy Director of NACESTID replaced Mr. Ta Ba Hung.
2. From 1/11/1993, Dr. Nguyen Van Khanh succeed Dr. Dang Ngoc Dinh who transferred to other duty.

## **II. DEFINITION OF OBJECTIVES OF SOCIO -ECONOMIC , SCIENTIFIC AND TECHNOLOGICAL DEVELOPMENT:**

The switching from a centrally planned economy to a market mechanism with state intervention requires changes in modes of macro economic management , and a search for development orientations. The Vietnam Government has defined major objectives and orientations as follows:

- To continue with economic reform, to increase agricultural and industrial output, to stabilize monetary and financial policies.
- To diversify and improve the production of raw materials for food processing, and goods for export.
- To utilize and exploit rationally natural resources, to cut down on exporting raw materials, to increase the domestic content in consumption products and goods for export.
- To develop and support , promote small- and medium-scale enterprises.
- To renovate technology and improve technological level in every field, especially to make import of advanced technology the focal point of our attention in this period.
- To develop and apply high technology into practice, build 2 high-tech zones in Hanoi and Hochiminh City, to promote private small and medium scale high-tech enterprises.
- To carry out science and technology research for the purpose of environment protection.
- To carry out research in the field of social and humanitarian sciences.
- To build and develop science and technology potentials.

There is a management system existing in Vietnam , which is carrying out activities to achieve the above mentioned targets of socio-economic and scientific - technological development. The management system is structured as follows:

1. State management:

- \* The Vietnam's communist Party with a Central Committee consisting 150 members as the overall leader of the country.

- \* The National assembly of the Socialist Republic of Vietnam with 395 members.

- \* The government with 35 ministries and agencies and 53 provincial administrative units.

## 2. Production organization:

In Vietnam there are now about 30 thousand registered enterprises, of which 25% are state ones. Most of all these enterprises are small- and medium - scale, among them over 10 thousand are involved in small industry and handicraft production.

## 3. Science research and technology development:

- \* There are now 740.000 tertiary education graduates, of whom 8000 having Ph.D and post-doctoral degrees.

- \* There are about 300 institutes and research-development institutions with 45000- scientific workers.

- \* 105 universities and colleges with about 20000 lecturers and research workers

# III. R & D PROGRAMS MANAGEMENT INFORMATION SYSTEM (PROMIS):

## 1. Research on information needs of research and development activities:

- In Vietnam the highest body responsible for state management over research and development activities is the Ministry of Science, Technology and Environment (MOSTE). Its functions include setting up policies on science and technology, orientating long-term, 5-year and annual programs and plans for research and development activities, managing and promoting the development of science and technology potentialities (organization, planning research and development institutions and workers, scientific information work, research equipment, international relations), allocating State budget for R&D activities; examining and evaluating R & D activities (Annual report of MOSTE, MOSTE's

Statutes, the government 's ordinance N.35 - HDBT of 28 January 1992 on science and technology management)

-Two surveys by means of questionnaires have been carried out and two workshops organized to determine real needs for information of R&D activities. As indicated by the results, information users are mainly found working at R&D institutes ( nearly 60%), universities (nearly 25%), and management bodies ( nearly 10 %). Information needs concentrate on the following fields: agriculture - forestry - fishery (22%), medicine and pharmaceuticals ( 10%), biological technology(10%), heavy industry (11.8%), environment protection(8.1%), natural and theoretical sciences (7.5%), materials (7%), communication (48), construction (4%), electronics and informatics(2%), light industry ( 2%), energy (1%), etc.,....

- The results also show that information users who are in managerial positions in R&D institutions and act as head of projects, especially large projects and state level projects account for 67% - a very high percentage. Accordingly, information needs of this bracket of information users include not only results but also a wide range of aspects involving project management such as: personnel, laboratory equipment, financing, etc.,.....

- With regards to information sources ensuring R&D activities, the results show that:

- \* Import books, journals and periodicals are not only inadequate but also scattered in various bodies while a union catalogue is not yet available.

- \* Information about capable R&D workers is scattered, insufficient and not updated .

- \* The system of R&D institutions are in the change. The government has released new stipulations on re - registration of R&D institutions.

- \* Although there are " stipulations on state registration of science and technology projects and submission of reports on research results", a lot of projects and research results have not been registered, including research projects funded by state budget. This renders the supervision, management of R&D activities and the application of research results very difficult.

Generally speaking, information about R&D potentialities is far from well organized, which prevented the assessment of capacity of research institutions , of levels of research workers, and in turn, this resulted in the maldistribution of research expenditures, failures in grasping and assessing sufficiently results of R&D activities, thus causing an enormous waste.

## 2 - Objectives of the PROMIS:

PROMIS is oriented to ensure timely, sufficient and precise supply of information to management bodies, science and technology policies making bodies of Vietnam, to R&D institutions and organizations, to scientists and engineers about developments in R&D, about the carrying out of R&D projects and results of R&D activities of Vietnam. PROMIS is also intended to provide information about science and technology materials published in and outside Vietnam in accordance with prioritized directions of R&D activities in Vietnam.

## 3. PROMIS database development:

Based on defining information needs of R&D management, implementation of R&D projects and in order to achieve the above- mentioned objectives, the following databases have been designed on national scale:

- \* DETAI - database on on-going or completed projects.
- \* KQNC - database on results of completed projects.
- \* CBKH- database on scientific and technological workers who are associate and full professors.
- \* INST -database on R&D institutions in Vietnam
- \* STD - database on science and technology publications in Vietnam
- \* SCITEC - database on foreign publications. This is an extra database, design beyond the plan of the PROMIS/DSMIS project. So far, a large part of information needs regarding PROMIS has been met by SCITEC database.

## 4. Methodology of designing PROMIS databases

### 4.1. Information collection:

a. DETAI and KQNC databases:

The NACESTID, according to Decision N. 478/TCCB of 18 September, 1990 by the Ministry of Science, Technology and Environment, is responsible for national registration of research projects and reports on research results.

This is the most important information source for two databases: DETAI and KQNC.

b. STD database

The Centre collects and preserves Vietnam's science materials carried in journals and books. These are important input sources of STD database.

Copies of doctoral and post-doctoral theses defended in Vietnam are put to archives at the National Library. According to an agreement between the two bodies, the National Library provides the Centre with abstracts to be processed and store in STD - database

Other kinds of documentation ( conference materials, designs, etc.,...) are collected through coordination with information centers and units, R&D institutions and universities and colleges.

c. INST database

R&D institutions, according to Ordinance N., 35-CP, must be registered at the Ministry of Science, Technology and Environment. This is the main input source of INST database

However, information about institutions change from time to time. Therefore they need updating regularly.

The means to collect data for updating is through questionnaires sent to institutions to get information about adjustments.

d. CBKH database

In the short run, CBKH database covers information about scientific workers with professorship and associate professorship. The main input source is files on conferring academic titles.



In future the database may cover those who have Ph.D/Post-doctoral degrees.

The Ministry of science and Technology and Environment is responsible for information and registration of professionals with doctorate and post-doctoral degrees. This is an important input source for the system. This input source, however, needs updating regularly ( once every 3 or 4 years) like the INST database.

e. SCITEC database

This is a database on scientific and technical publications imported from overseas resources to the library of NACESTID. For the time being, information to be put into database is in priority of R & D orientations of Vietnam: electronics, informatics, information technology, automation and mechanization, biotechnology, new materials and environment.

#### 4.2 Software.

The main database management software is CDS/ISIS 3.0 distributed by the UNESCO, with Vietnamese version developed by NACESTID.

CDS/ISIS software has the following data management capacity:

- Maximum number of records: 16,000,000
- Maximum size of a record: 8000 characters
- Number of fields/record: 200 fields

Such a capacity enables CDS/ISIS to satisfy all the needs for information reference of the system.

NACESTID has developed the followings:

- Information entry form based on an answer/question system
- Software for information entry/data updating with double-checking when updating data.
- Information searching by programs.
- Printing data in the form of table/report.

Detailed description of the use of CDS/ISIS software to exploit databases of The PROMIS is given in User's Manual of the PROMIS ( for reference there is a two-volume document available on designing and instructions for exploiting the PROMIS)

## 5. Results

### 5.1. Database building:

- 6 main databases of the system have been designed.
- The number of records that have already been updated is presented in table 1

**Tab. 1: Number of records of PROMIS databases**

Name of database	Number of records
DETAI	2310
KQNC	1650
CBKH	1722
INST	296
STD	14830
SCITEC	25003

The databases updated rather regularly every year are:

- STD : updating rate is about 45000 records /year
- DETAI: around 300 records/year
- CBKH : around 10000 records/year

### 5.2. Output publications of the subsystem

In order to serve management requirements, from the PROMIS system the following information products have been turned out in the form of printed materials:

- \* Bulletin on Domestic Science and technology research projects : semiannual publication including abstracts of R & D projects registered at the NACESTID.
- \* A monthly report to leaders and management bodies of Ministry of Science, Technology and Environment on research projects registered at the NACESTID that have been entered into respective databases.

### 5.3 Information services:

#### 5.3.1. Serving readers

- In 1992: 120 inquiries.
- In 1993: 207 inquiries .
- In 1994: 310
- 1995 (to 8/1995): 361

#### 5.2.3. Information searching:

In addition to issuing publications, PROMIS also serves information searching purposes. Some typical services of PROMIS are:

- \* To provide the MOSTE with information needed in checking against overlap of research subjects for the planning term 1991- 1995. In this regard, all the needs have been met in time.
- \* To reply to the Inspectorate of the Ministry of Science , Technology and Environment regarding submission for state registration of research projects at different levels of the period 1991 -1995. The report was sent to the Ministry's Inspectorate .
- \* To reply to the IBSRAM ( the International Board for Soil research and Management) - which is based in Thailand- concerning research projects and Vietnamese documents on ruralisation, soil research and protection (1993).
- \* To reply to ADB specialists about research projects concerning environment protection and environment - related projects (1992).
- \* To provide a copy of CBKH database for science and education department of Central Committee of the Party (January 1994).

\* On average there are 100 inquiries to PROMIS databases through a network (on-line mode) . Users' needs concentrate on searching information concerning Vietnam science and technology to serve research activities.

#### 6. Training for RICs.

In order to ensure the unanimity of the PROMIS, in February 1993, NACESTID's staff went on mission to RIC 2 and RIC 3 to install software's and guide operations so as to create REPROMISs.

As a result, REPROMISs have been established with the same database structure and format as in RIC1.

#### 7. Evaluation:

PROMIS has achieved objectives:

- The PROMIS has been designed completely.
  - The PROMIS has been put into operation and can serve its users
  - The PROMIS has helped to improve the quality of R&D activities of the MOSTE ( such as in checking results and overlapping of research projects)
  - PROMIS databases have been copied and transferred to RIC 2 and RIC 3 in order to serve information needs of central and southern provinces of Vietnam.
- Up to date PROMIS databases have been integrated into data bank of VESTENet (Economic, Scientific, technological and Environmental Information Network) with purpose of serving increasing number of users.
- The number of inquiries on PROMIS is as follows:

1993: 20

1994: 70

To 8/1995: 100

#### **IV THE TECHNOLOGY MANAGEMENT INFORMATION SYSTEM (TMIS)**

##### 1/ Analyzing information needs:

In the world nowadays technology is the decisive factor which enables a country to achieve its socio - economic goals more quickly. To bring into full play the role of technology, however, each state has to shape and implement a wise and appropriate technology policy of its own.

As Vietnam is shifting to a market economy, its enterprises have been experiencing fierce trials. Only by applying new, advanced technology and replacing obsolete technology can they develop production and produce goods of high quality and with sufficient competitiveness.

Therefore, in order to be able to work out an appropriate technology development policy, to define trends of world technology, to decide which technology can be developed back home and which must be imported from outside world, in order to grasp and choose appropriate technology and promote strongly technology transfer, it is necessary to build a suitable system of collecting, storing, supplying and exchanging information.

Results of a study of technology information needs were obtained during the process of project implementation by means of questionnaires sent to institutions and enterprises. Especially on 25 June 1993, a Workshop on Technology Information Management System held with the participation of representatives from enterprises, state management bodies for science and technology, for cooperation and investment reaffirmed the need to establish a Technology Management Information System. Main information users have been defined as follows:

a. Technology information users:

- Policy and decision makers.
- People responsible for promoting technology development and managing technology transfer.
- Investors and businessmen.

- Entrepreneurs looking for new technology and technology transfer.
- Technology inspectors and engineers.

b- Technology information needs:

The needs for technology information arise from both levels of macro- and microeconomics management.

At macroeconomics management level, technology information is needed for identifying technology capacity of the country, for making industry and technology forecasts, and shaping national and branch plans, policies and strategies for technology, etc.,...

At microeconomics management level, technology information is linked to production activities of enterprises, to R&D activities of scientific institutions, to business transactions and investment activities. In this regard, technology information is needed to set up programs and projects on economic development, to conduct feasibility studies, to evaluate technology level, to negotiate and sign contracts on technology transfer, to organize and supervise the implementation of projects, etc.,.

Specifically, TMIS information users need the following types of information:

- Economic-technical information of technology ( information of the technology itself or of equipment): technology descriptions (economic - technical specifications, products, process/procedures, equipment, technical services), applicable fields, data on technology sources. economic scale of production, investment-specific requirements( land, materials, manpower, funds, energy, etc.,...)
- Economic and market -related information of the technology, of commercial products of the technology, including information about the current demand, potentialities, prices, users, competitors and market.
- Information on industry and commerce trends.
- Information on policies, including laws and regulations and plans concerning technology invention, property, purchase and selling , and utility.

- Information on trends in industrial production (capacity of enterprises).
- Information about bodies and specialists responsible for promoting and developing technology, or providing consulting services for evaluating and selecting technology.

c- Information sources:

Study results show that information sources of the TMIS are different from those which serving R&D of the PROMIS . Information needs of both macro and micro economic management levels can only be satisfied in time if information units can have access to and master sources of the following information categories:

- Groups of appropriate technology.
- Catalogue shows, technology, industry and trade exhibitions.
- Brochures of companies, corporations and enterprises ( industrial catalogues)
- Embassies and commercial offices.
- Development support organizations ( national, international and United Nations Organizations)
- Development banks and finance institutions.
- Scientific - technological, industrial and commercial organizations, etc.,...
- Market places and supermarkets
- Scientific - technological and training institutions.
- Technical experts and advisers
- Invention descriptions, standards.
- Scientific - economical periodicals ( journals and so on...)
- Databases, manuals...

## 2. Objectives of the TMIS

The TMIS is oriented to provide information in order to support making decisions in technology development at national and local ( regional ) levels. Therefore, objectives set out for the building of the TMIS are as follows:

- To set up an information exchange network on technology/industry on the nation-wide scale , which will be able to link with that in abroad and of international organizations.
- To monitor industry/technology information on the basis of collecting processing and setting up database on technology and production capacity on national scale.
- To supply information index of equipment, technology, production line, production capacity, and product quality to help selecting and making decision on join-venture , cooperation, investment and developing production-business.
- To supply information to be the basis for preparing and making decision on development investment, technology renovation and transfer.

### 3. Setting up national technology information exchange network

During the process of developing the TMIS ,there is a need to develop a national technology information exchange network , which is able to exchange with the international network with a view to linking bodies with technology information sources for a quick information exchanging and sharing to timely satisfy the needs for technology management information. Therefore, the draft of " project on setting up national technology information exchange network" has been worked out (see appendix ). Regional information centers ( RIC2, RIC3) are key nodes in each region of the network.

### 4. TMIS databases development:

Based on the above mentioned objectives of TMIS, according to the implementation plan of the project DSMIS, the following databases were set up:

- "FIRM" database : database on companies, enterprises, production units of Vietnam
- "CATALO" database : directories on catalog on Vietnamese and foreign equipment, industrial and commercial products.

Besides, based on the methodology of the project, following databases were set up additionally:



- "VITECH" database: database on Vietnamese technology information
- "TECH" database: database on foreign technology information
- "TECHNO" database : database on technology documents.

## 5. Methodology of designing TMIS databases:

### 5.1 Information collecting:

#### a. "FIRM " database:

The NACESTID worked together with the Information Center and the Industrial Department of the General Department Statistics made a survey on operation situation of domestic enterprises and gathered information on those production units (see appendix ... design document of "FIRM" database). Basis data on an enterprise includes the address, production and business capacity, technology capacity, the list of products and markets for these products, the need for equipment-technology renovation and for international cooperation. Further supplementing and updating this database will be carried out in the frame work of the information exchange and sharing network described above.

#### b. "CATALOG" database:

This is a database on information about catalogs , brochures of companies, enterprises especially technology/ products/ equipment of Vietnamese or foreign companies, corporations in production or on markets. The supplement sources of this database are journals, exhibitions/fairs bought from the industrial catalog information center of the Russian Federation..

#### c. "VITECH" database:

This is a database on the need for technology exchange of Vietnam, including technology information (technologies offer, technologies demand, and cooperation/joint-venture opportunities). The supplementing and updating of this database will be carried out by mean of the technology information exchange/sharing network and through organizing technology and industrial achievement exhibitions and fairs (Techmart) .

#### d. "TECH" database:

The main supplement sources of this database are technology information collected from Exhibition TECHMART , international industrial exhibitions/fairs organized in Vietnam as well as through cooperation with international technology information organizations such as APCTT/ESCAP and INTIB/UNIDO.

e. "TECHNO" database:

This is the database with information about documents concerning technology transfer, and investment, technology development policies, and specific technology drawn from books, journals, scientific reports, conferences'/ workshops' documents.

5.2. Software:

Database management software used in the TMIS, basically is CDS/ISIS. However, in order to satisfy a number of specific requirements such as statistics work , preparing reports, tables, charts, diagrams... expanded programs ISIS/PASCAL have been designed. (See appendixes... design document of FIRM , CATALO, VITECH, TECH, TECHNO databases).

6. Results:

6.1. Technology information exchange/sharing network has been developed

- \* Project proposal on network development has been completed
- \* Staff have been trained and database design of TMISC, TMISS have been transferred to RIC2, RIC3.
- \* Databases of RIC1 (TMIS) have been copied to RIC2, RIC3.
- \* Installation of Access Service software at RIC2, RIC3 .

6.2. Database set - up:

- \* 5 databases of TMIS have been set up
- \* The number of records updated to the databases is shown in table 2 below:

**Table 2: Number or reports of TMIS databases:**

Database	Number of records
FIRM	2319
CATALO	29265
VITECH	145
TECH	1800
TECHNO	3000

#### 6.3 TMIS publications:

- \* The indexes of industrial catalogs , retrieved from CATALO database to serve readers at the Central Library for Science and Technology.
- \* Monthly bulletin named " Investment and technology transfer information" , announcing selectively processed data from CATALO, TECHNO, TECH databases.

#### 6.4 Information reference and searching services:

- Receiving and answering information inquiries from enterprises and management offices :

1993: 60

1994: 100

To 7/1995: 110

- CATALO and TECHNO have been integrated into VESTENet network
- Monthly , about 50 users use TMIS databases

## 7. Training information users

To ensure the unity and close cooperation among RICs in setting up this, the NACESTID has conducted training courses for RICs to create TMIS and TMISS; and in cooperation with RIC2, RIC3 organized training courses, introducing information users the way to exploit TMIS.

## 8. Evaluation:

After 3 -year development of the TMIS with the setting up of the key centers (RIC1, RIC2, RIC3) of the domestic information exchange network, technology information activities started to provide technology information users with necessary information, especially that on technology and equipment to be purchased. However, further study in order to improve the TMIS in the following direction is needed:

- To accelerate the establishment of technology information exchange /sharing network. There are now 3 key regional information centers available, so it is necessary to expand regional network and to link regional information resources to each other with a view to creating capacity and conditions for exchanging/sharing information, updating and supplementing available databases. and setting up new databases such as those on technology experts and on technology promotion organizations.
- To work out new mechanism in order to create possibilities for updating and renewing databases " FIRM" , " VITECH".
- To introduce TMIS to small and medium scale enterprises, so that TMIS databases can be exploited more efficiently.
- To publish directories of enterprises in Vietnam.

## **V MACRO-ECONOMIC MANAGEMENT INFORMATION SYSTEM (MAMIS)**

### 1. Analyzing information needs

- Prior to the formulation of the Macro-economic Management Information System in Vietnam, the Information System Serving Leaders (ISSL), intended for the

provision of information to the leaders and managers of the central core agencies, line ministries, municipalities and provinces has already existed. Most of information provided by the ISSL is for upgrading the knowledge of the leaders - managers to meet the requirements of the economic, political and social management.

- During the formulation of the system, it was decided that MAMIS should be aimed at two groups: the policy-decision makers at the senior levels of Government; and managers at the middle levels (line ministries, municipalities-provinces) to assist them to implement two key management functions, which are "strategic planning formulation" and "management control", of which strategic planning formulation is considered as a process of identification of objectives, changes of objectives, use of resources for achieving of objectives, policies on absorption, use and allocation of resources; and management control is process of monitoring, inspection of effective use of resources to achieve the targeted objectives.

- The results of the study on the needs of the Macro-economic Management System are as follows :

a/ The most important macro-economic factors, to which leaders and managers usually pay attention in order to manage the economy in the best ways, are:

- \* GNP, GDP and growth rates;
- \* Consumption level, employment and unemployment rate;
- \* Prices and inflation rates.
- \* Balance of payment (Trade balance, balance of revenue and expenditure), exchange rates.

b/ In order to optimize the above-mentioned indicators, the Government should introduce intervention policies for regulations. They often are:

- \* The policies on the budget expenditure and taxes affecting total demand and supply of the economy.

- \* Monetary policies (especially interest rates and credit terms) affecting the most sensitive economic sectors, which have a big impact on investment.
- \* Income distribution policies (wages and prices) to control inflation, to tackle recession and unemployment.
- \* Trade policies which decide if exports and imports are affected by tariff, quota or exchange rates etc.
- \* Other social policies which might affect macro-economy in the positive direction.

c / Input and output information of the economic activities need to be included:

+ Inputs :

- \* Natural resources : land, minerals, environment...
- \* Labor
- \* Capital (in the broad sense), including production means, infrastructure, technology etc.

+ Outputs :

- \* What will be produced and how much?
- \* How will it be produced ? (what kinds of material, technology, production forms etc.)
- \* Who will be the users of products? i.e. how will the national income be distributed?

These are three major questions for all economies, although different economic systems have different solutions.

d/ In addition, decision makers and macro-economic managers still need knowledgeable information on economic management and economic management experiences from developing countries, economic blocks in general and of Asia-Pacific countries in particular on development theories and development strategies and doctrines.

This information includes :

- \* Doctrines and political systems in the world.
- \* Development strategies.
- \* Modern management, theories and issues, organization models and policies.
- \* Major economic, social, scientific and industrial achievements; development forecast and perspectives.
- \* Foreign economic relations and international cooperation.
- \* Environmental protection : management, policies and technology.

Major users of MAMIS are decision makers and macro-economic managers, including:

a - Party and state leaders :

- \* General Secretary, Politburo members and members of the Central Party Committee.
- \* President and Vice-Presidents.
- \* Prime Minister and the Government members.
- \* Chairman, Vice-Chairmen, and member of the Standing Committee of the National Assembly.

b - Advisory agencies (including leaders and senior staff in the agencies which make decision proposals to the Party and State leaders), such as :

- \* Office and different central departments of the Party.
- \* Office of the Government.
- \* Office of the National Assembly.

c - The leaders of some core Government agencies :

- \* State Planning Committee.
- \* Ministry of Science, Technology and Environment.
- \* Ministry of Finance.

\* National Council on Scientific and Technological Policies.

d - The highest leaders of the provinces and municipalities.

Users of the groups a, c, d usually need information in forms of analyzed reviews, data and facts.

- Information sources of MAMIS:

\* Information from the news (press, television, radio, etc.)

\* Reports on socio-economic activities, statistical data, investigation data, periodic and non-periodic surveys.

\* Legal documents : decrees, laws, resolutions, decisions, ordinance, circulars, plans etc.

\* Reports on strategy study, forecasts, reviews and assessment of the domestic as well as foreign agencies, especially of the international institutions.

\* Databases on the socio-economic indicators of the World Bank, ADB, etc.

\* Other books, magazines and documents.

## 2. Objectives of MAMIS

\* To formulate a network for information sharing

\* To integrate domestic as well as foreign information sources (documentation and factual data) into one system

\* To meet the requirements of the system users : decision makers, policy-makers and macro-economic managers, participants of the decision making preparation.

## 3. Building of the information network serving senior leaders

In order to increase the efficiency of information provision, to use of the available capacity of the information units, the project "Building of the information network serving senior leaders" has been formulated. This network will link and coordinate the activities of agencies for storage and management of data, documents on natural resources, labor, capital etc., socio-economic statistic indicators, with advisory agencies to the senior leaders (macro level).



A seminar on the network functions has been held the results of which the Regulations on the network activities and participants have been approved. So far 12 agencies have registered to participate this network .

#### 4. Building the database for MAMIS

In accordance with the implementation of the MAMIS, and based on the above-mentioned requirements on ensuring information, the NACESTID has coordinated with the information units participating in this network and R&D agencies under different line ministries to carry out studies, designs and building the following databases :

- a) Group of documentation databases - DINFO
- b) Group of factual databases of natural resource reserves
- c) Group of factual databases of socio-economic indicators.

#### 5. Methodology for building of databases

##### 5.1. Collection of the input information :

###### \* Group of documentation databases - DINFO

The information put into this group is drawn from books, newspapers, magazines gathered, processed and up-dated by information units in the network and sent to the NACESTID for integration into the database "DINFO" (information for development).

###### \* Group of factual databases of natural resources

Based on the reports on geology and natural resources NACESTID has cooperated with specialized information units to establish databases. For example, the Institute for the Geological Documentation Information on the request of NACESTID created database on the water resources, minerals and precious stones up to 1994. The information division of the Institute of Forest Planning carried out the database on forest resources in Vietnam for 1992, 1993, 1994.

###### \* Group of factual databases on socio-economic indicators (domestic):

NACESTID in cooperation with Information Center of State Planning Committee, Labor Research Information Center under the Ministry of Labor, Invalid and Social Affairs established and updated the database on socio-economic development, labor force and employment, namely:

- General indicators for years 1991-1994: growth and structure of main economic indicators, GDP of fields, GDP balance, industrial production, agricultural production, import, export, prices and services increase, prices of commodities and services, gold and US dollars.
- Population, labor and employment.
- Salary and living standard
- Education, culture and health.
- Socio-economic indicators of cities and provinces.

#### 5.2 Software :

- For the documentation databases of the Group a (group a, part 1), the software CDS/ISIS is being used.
- For factual databases, the software of management FOXPRO is used.

### 6. Results achieved

#### 6.1 Building of the network :

- + Accomplishing formulation of the project document.
- + Accomplishing formulation of the Regulations on the functioning of the System.
- + Building of an information network with 12 participating agencies.

#### 6.2 Building of the databases

- A documentation database DINFO and 4 factual databases (water resources, minerals, precious stones, population, socio-economic indicators of Vietnam) have been designed.
- + DINFO database: 5400 records

- + "DIACHAT "database: report on geology up to 1994
- + "TAI NGUYEN RUNG database": forest resources for 1992, 1993, 1994
- + Labor and social indicators: for 1991-1994
- + Provinces indicators: 1992-1994

### 6.3 Output publications of the MAMIS

- Non-periodical publications, often according to the ad hoc requirements : topic catalogue under DINFO.
- Topic reviews and analyses : almost 100 types p.a.
- To be published : Data on population, labor, socio-economic indicators.

### 6.4 Information searching.

- Receiving and answering information requests from the Office of the Government and other advisory agencies. The number of requirements, however, is still limited.
- The database "DINFO" has been put into VESTENet.

### 7. Provision of the training for the staff of the System.

- A training course for the staff of the agencies participating the System for coordination and building of the database "DINFO" and uses of the databases of the MAMIS.
- "DINFO" has been transferred to RIC2 and RIC3.

### 8. Evaluation.

- Methodology for building of the MAMIS has been established. This especially aims at the provision of the data for "formulation of the strategic planning" and "management control" and formulation of the analytic information documents.
- Formulation of the information exchange network at first stage among 12 information institutions under different ministries and core Government agencies, which have the same function, that is provision of the information to the leaders and managers of the highest level.

- In addition to the database DINFO, which is established according to the implementation schedule of the project DSMIS/MAMIS, the NACESTID has organized and coordinated with other concern agencies and information institutions of other line ministries to formulate some databases serving macro-economic management. However, the problem is that these databases should be further improved, up-dated regularly. In order to do that, a legal framework should be established, so that responsible agencies will be involved in up-dating information, especially the agencies which are design to manage the collection and dissemination of data, relating to MAMIS as mentioned above.
- Improving and updating databases require seeking additional financial resources.
- It is necessary to organize frequently training courses on the exploitation and use of MAMIS and to expand MAMIS to domestic management agencies.

## **VI. Establishment of regional information centers - RIC**

To create nationwide scientific and technological information network with application of new networking technology, regional information centers (RICs) have been established based on information centers in Hanoi (NACESTID), Danang and Hochiminh City (CESTI). That means besides regular mandates, information centers carried out project's activities under management of the National Project's Director (Director of NACESTID). As Vietnam is divided into 3 regions: northern, central, and southern, each has specific features in economic development, therefore RICs cover all information activities including collecting, processing, updating information for databases. organizing training courses for their staff and information users not only of the province, city where the center is located, also of other provinces belong to the region.

	Number of staff	Number of provinc es covered	Databases
RIC 1	150 (including Central Library for Science and Technology)	30	PROMIS  TMIS  MAMIS
RIC 2	10	10	TMISC (TMIS for central provinces)
RIC 3	40	20	REPROMIS (Regional PROMIS - database on all going and completed R & D programs of Hochiminh City)  TMISS (TMIS for southern provinces - database on processing industry and light industry)


Linkage between RICs:

1. Organization of workshops to discuss and approve a methodology of database development, common input and output formats of databases.

2. CDS/ISIS databases have been developed at RIC1 and transferred to RIC2 and RIC3 who in turn collect feedback information from users and request RIC1 to modify and improve databases.
3. Regular exchange of ideas, staff.
4. RICs staff regularly participated in training courses.
5. VESTENet links 3 RICs.

#### Results:

1. First time in Vietnam RICs have been established at region level in order to meet information needs of line branches, provinces of the region. Through project activities, the roles of RICs have been improved.
2. Training courses, practical activities improved professional skill of RIC especially in designing and developing databases, providing information. For example: in 1992 RIC2 only provided information in forms of journals, now RIC2 can develop databases on CDS/ISIS by themselves, organizing training courses for provinces of the central region, assist other institutions in information management.
3. With equipment provided by IDRC, RICs are having favorable conditions in application of new approaches in implementing activities based on new information technology. Forms of information services have been used: on-line service, ...

*Region Information Center*  


## **VII. VIETNAM ECONOMICS, SCIENCE, TECHNOLOGY AND ENVIRONMENT INFORMATION NETWORK - VESTENet.**

To develop the results of the Project DSMIS financed by IDRC, the NACESTID has integrated and expanded its activities in the information field through the formulation of the Vietnam Economics - Science - Technology and Environment Information Network - VESTENet, which is nation-wide. This system allows its members to directly access to the data bank on science, technology, environment and economy of the Center, and exchange information through E-Mail system.

The data bank of the VESTENet integrate and process data of all three systems PROMIS, TMIS, MAMIS and data from information institutions of the line ministries, provinces and municipalities in the national system of scientific and technological information and documentation, as well as imported from overseas, to formulate the largest data bank in Vietnam on science and technology information.

VESTENet includes two systems :

- \* Information reference system computerized with on-line mode.
- \* E-Mail system according to off-line mode.

Main features of the VESTENet:

- \* To use of public telephone line for remote access. Anyone wants to connect to the network needs only one PC, one IDD, one modem.
- \* In Hanoi, 8 telephone lines have been installed at the NACESTID allowing 8 users to access the network simultaneously. In Hochiminh City, the system with 4 telephone lines has been established.
- \* Access speed of the system depends only on the speed of the modem to be connected with computer of a user. The most popular used in the network is 14400.
- \* Various databases written in CDS/ISIS, FOXPRO .... can be accessed.
- \* Easy to use: user just has to spend half an hour before using at first time to familiar with the system.
- \*. Vietnamese version of various kinds of databases can be used.
- \* Searching fee is not expensive as user uses the public telephone line for access to the network.

The problems solved in establishing the VESTENet:

\* Software:

For the time being, there is a number of WAN (Wide Area Network) software available in the world. However, in the end of 1993, the WAN application was not so popular in Vietnam. At that time, WAN was tested at the banks like Vietcombank, Industry-Commercial Bank for payment service purpose. Based on

advises of experts, NACESTID has purchased the software "Access Service" of Novell Company to install at RICs. As the software runs in DOS environment, all created databases available in NACESTID can be accessed without modification.

- \* Common format: in order to integrate databases from RICs and others institutions of the network, the common format of input and output data have been introduced.

- \* User training: workshops, seminars and training course have been organized in Hanoi, Danang and Hochiminh city to introduce and demonstrate information services through network.

- \* Vietnamese version for databases: at this moment, a common Vietnamese standard used in software imported from overseas is not available resulting difficulties for users when search and print databases. NACESTID has introduced his own Vietnamese standard to all information units at provinces and line ministries including RIC2 and RIC3 that make exploiting databases easy. At the same time, a software allowing conversion of a Vietnam text from other standards to NACESTID's one has been developed.

Services of the VESTENet include :

- \* Information reference in the data bank by the on-line mode.

- \* Questions and answers by off-line mode.

- \* Information exchange by E-Mail.

- \* Electronic bulletins. The participants of the networks weekly receive electronic bulletins on the economy, science, technology and environment selective news published in various newspaper and newly acquired information of the NACESTID.

- \* To link to INTERNET. By cooperating with the TOOLNET (The Information Network for Development Technology Transfer) of Netherlands, VESTENet provide a possibility to link with INTERNET through Gateway located in Amsterdam, Netherlands by off-line mode.

Therefore, thanks to the results of the Project DSMIS financed by IDRC with the software TOOLNET, the NACESTID has created the infrastructure for the



scientific and technological information over the whole country and it might also reach to overseas and link to INTERNET. However, this information infrastructure is only at the beginning, and it still uses technology of lower standard and at the minimum level (computers, transmission lines are public telephone lines, functioning mechanism is combined on-line and off-line, etc.).

#### Networking development:

##### a/ Establishment of networking management division:

Based on increasing need on information from provinces, cities institutions, and organizations, a networking management division within NACESTID have been established with mandates as follows:

- \* Database management.
- \* Preparing user's manuals, introducing user's manual to users.
- \* Integrating databases of NACESTID and other information institutions in Vietnam and overseas into a databank.
- \* Promoting on-line services through network, installation of software at requests.

##### b/ Results:

Up to 1/8/1995, there are about 60 users registered to access VESTENet (see annex ). It is noted that most of them are departments of science, technology and environment of provinces who have responsibility of providing information to various kinds of users in and outside the province. The rests are R&D institutions, universities, managerial bodies of ministries.

Definitely the number of users should be increased in the very near future.

##### c/ Problems to be solved:

- \* When the number of users increased, simultaneous accesses more than 8 (number of telephone lines available) are happening more often. In this case all lines are busy and any user would like to connect has to wait until one of lines is

available. Therefore a limited capacity of the current network will not meet the demand of users.

\* The access speed is rather low as not yet 64 Kb/s line.

\* Databases have not been updated regularly.

## **VIII. STAFF AND USER TRAINING:**

### 1/ Study tour:

There were study tours of project team to countries in the region which aimed at studying experience in building of a decision support information systems of these countries. At the same time information services in the market economy also have been paid attention. There is a numbers of persons visited countries:

- + To Malaysia, Thailand: 4 persons
- + To Philippines, Indonesia: 4 persons
- + To South of Korea: 4 persons
- + To China: 3 persons.

### **Result:**

Decision support information system is a new issues of Vietnam. Through study tours to various institutions of 4 countries, participants have a good chance to exchange with colleagues practical experiences of information institutions such as information services, access to information source through a network, INTERNET, information technology in information activities, staff training, methods and ways of information provision etc. As the visited countries are ones having similar conditions with Vietnam, it is hoped that experiences of these countries could be considered to apply in Vietnam.

### 2/ Overseas training:

For a long time, it was paid attention on the training of information staff systematically. Long term and short term training course were organized. However, the development of the economy has effected on the information field, while

putting information institutions before new challenges in term of quality and quantity of information staff. In some years ago while information technology not yet developed, with very limited capability information institutions in Vietnam carried out their activities with an old methodology. New conceptions and methodology of information science come with personal computer and development of a networking technology step by step applied in Vietnam, require not only training new information staff also retraining program for those who are working in information units with new knowledge.

In the framework of the DSMIS Project, staff of RICs have been trained at the following institutions:

- \* AIT, Thailand:

- + "New Information technology in Library and Information Service", 12 weeks: 8 persons

- + "Repackaging, indexing information", 5 weeks: 8 persons

- \* Penang, Malaysia: "Management of Computer Center", 5 weeks, 2 persons.

- \* Taiwan, Science and Technology Information Center: "Information Management", 2 weeks, 1 person.

### 3/ In-country training:

The followings have been organized under DSMIS project:

- \* Workshops, seminars on subsystems of the DSMIS project with a view to discussing a common methodology of the whole system.

- \* 2-day training courses for RICs staff and users from various institutions, organizations of 3 regions of Vietnam (Northern, Central and Southern Vietnam) on information searching:

Workshop	Number of participants
PROMIS, REPROMIS	25
TMIS	25
MAMIS	24
User training in Danang	20
User training in Hochiminh City	30
User training in Hanoi	24

## **IX TECHNICAL ENHANCEMENT OF RICS CAPACITY:**

Considering a weak capacity of RICs (in term of equipment), and in order to enhance RICs 's technical capacity so that they can create and manage databases, as well as establish a network to facilitate communication between RICs and access to and exchange with other databases of other institutions, computer equipment have been purchased. Besides, to support information dissemination activities video equipment and photocopy, fax machines were equipped. In 1993-1994 RICs were ones of advanced institutions in term of information technology equipment in Vietnam. It is no doubt that with provided equipment, the quality of information services of RICs is improved.

Results: 2 LAN have been installed at RIC1 and RIC3 with file server of 1 GB allowing storage of all created databases including databases exchanged. The software Access Service and special cards also provided.

**The list of equipment purchased at RICs:**

equipment	RIC1	RIC2	RIC3
PC 486	3	1	2
PC 386	5	2	3
PC 286	7	3	3
Laser printer	2	1	1
Scanner	2	1	1
CD Rom Driver	1	1	1
Dot Matrix printer	2	1	1
Modem 14400	4	1	2
photocopy machines	1	1	1
Fax machines	1	1	1
Video camera	1	1	1

**X. PUBLICATIONS:**

The following publications, reports have been edited:

- \* Reports of study tour participants on experience of countries in the field of information activities and decision support information system in term of both methodology and practice.

- \* System analysis of the whole system as well as subsystem include:

- + Information need
- + Potential user
- + Information resources
- + Information flow
- + Input, output

+ Information services to be provided

\* User's manual of system and subsystems

## **C. CONCLUSION AND RECOMMENDATION:**

### **I. Conclusion:**

1. Establishment of a decision support information system in Vietnam meet an urgent information need of economic development of the country. It is much in line with trend of the world in the field of information science. The system has not only technical effects also provides to information suppliers and users with new conceptions of a methodology based on new basis of an modern information society.
2. The general objective of the project has been achieved: design and development of a decision support information system which includes 3 subsystems of databases: R&D Programs Management Information System PROMIS, Technology Management Information System TMIS, Macro Economic Management Information System MAMIS. 3. Partly satisfy information needs of 3 groups of users: decision makers, researchers and entrepreneurs.
4. First time in Vietnam a on-line information service is provided through public telephone line allowing user from any location in Vietnam to access to data bank of the system.
5. New forms of information service have been provided with application of new information technology: on-line, off-line mode of information searching, weekly electronic bulletin, monthly information bulletin. video tapes on scientific and technological achievements (provided to Vietnam Television).
6. Professional skill of staff of three information centers in Hanoi, Danang, and Hochiminh City have been improved. The new knowledge about collecting, repackaging, processing, providing information services have been updated through overseas and in-country training courses.
7. Information technology capacity of centers has been enhanced in term of new hardware and software.

The above perspective results affirm a development orientation of information center at a less developed country like Vietnam with very limited financial and technical capacities: in-country and foreign information resources sharing and exchanging through a networking mechanism based on public telecommunication while diversifying forms of information services to provide to users with timely, adequate and precise information on different subjects essential for decision making processes.

### **Shortcomings:**

1. Collecting information of some areas currently in priority of the country's economic development has not been paid enough attention (e.g., fisheries and aquatic culture, food processing). Information provided still covers various fields.
2. The number of databases records contributed by RIC2 and RIC3 is lower than requested.

### **Reasons:**

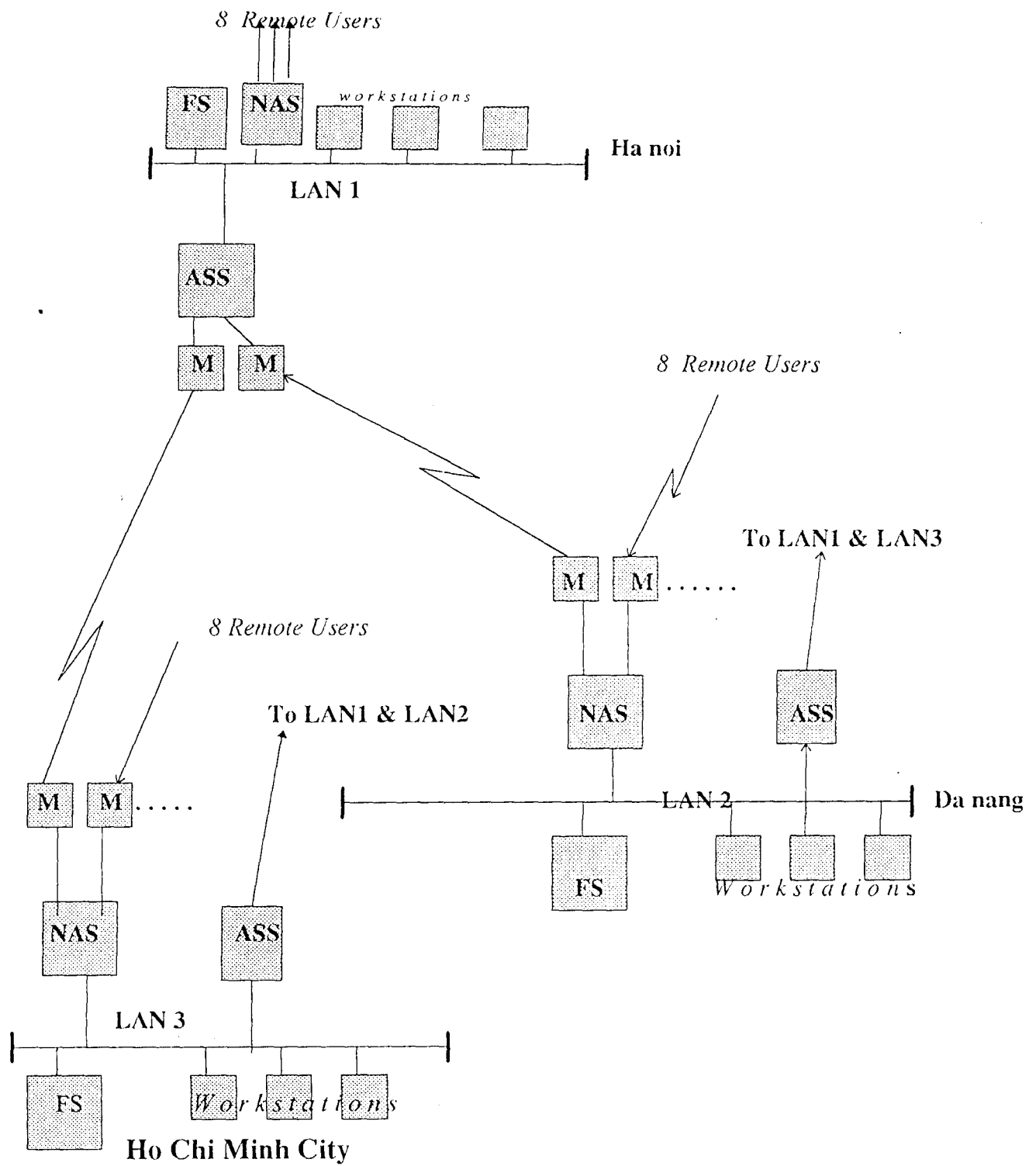
1. Awareness of information in socio-economic development and investment for information activities are not at the same level at line ministries. Some ministries do not consider information as a part of infrastructure have to be seriously invested. Meanwhile NACESTID could not cover all aspects without coordination and support of these ministries.
2. Due to limited number of professional staff and budget allocated by people committees of the city and province, RIC3 and RIC2 could not collect information for databases as requested.

## **II. Recommendations:**

With the strong assistance of IDRC, the DSMIS project is the first of this kind in information field in Vietnam involving interbranche and interprovince activities. The Government of Vietnam has paid attention to the project by providing financial and human resource support to develop an information system for economic development of Vietnam. Therefore, to maintain and develop further the DSMIS with appropriate information services, the following recommendations are made and submitted to both the Vietnamese Government and IDRC:

1. To continue support to update and expand topics of databases to serve information users, especially small and medium scale enterprises of Vietnam. Information system for sustainable development of the economy, environment, technology must be emphasized.
2. To select a set of most important databases to update regularly every 6 months.
3. To strengthen coordination of information activities and resource sharing between information centers. To integrate as much as possible databases available into a national data bank toward "access to information resources through one door", which means users do not have to waste time to look for information stored at different allocations. The problem to be solved is having a common format of databases or at least convertible format so that the databases can be integrated.
4. To provide a budget for translation of some databases from Vietnamese into English that makes them available for foreign users as well as for interexchange purpose.
5. To study problems of converting databases on CDS/ISIS, FOXPRO so that they can be put into INTERNET for use.
6. To upgrade, even equip with new platform for the VESTENet network if it is necessary when the number of users increases. In 1996, it is expected the number should reach to 200 that will overload the capacity of the current network.
7. To reserve a budget for acquisition of stand-alone and networking CD Roms to enrich the information source.
8. To improve professional skill of staff working at information units and centers of the whole information network.
9. The long-term development strategy: based on experiences accumulated during implementation of the VESTENet, it is necessary to develop a information network for economy, science, technology, education and environment while ensure information from other countries through fully INTERNET services. It is advised that a gateway to INTERNET should be established at NACESTID as it is a information center at national level and a focal point of Vietnam information network.





VESTENET

### Annex : List of VESTENet users

No	User	Institution/organization	City, province
1	Prof. Dang Huu	Minister of MOSTE	Hanoi
2	Prof. Nguyen Dinh Tu	Chairman of Science, Education Department, Central Party	Hanoi
3	Nguyen Tuong Van	General Department for Standardization and Metrology	Hanoi
4	Nguyen Dinh Ngoc	Information Technology Program	Hanoi
5	Vo Van Luoc	General Department for Oil Production	Vung tau Province
6	Verdos		
7	IASKUL		
8	Nguyen Trong	Center for Science and Technology Information	Hochiminh City
9			QuangNinh pro.
10	Department for S+T and Environment of Danang DSTE		Danang Province
11	Technology University of Danang		Danang Province
12	Institute for Economic Study		Hochiminh City (HCM)
13	Institute of Malariology, Pest and Epidemiology		Hanoi
14	CERED		Hanoi
15	Institute of Geographical Information		Hanoi
16	Mr. Chi	Institute for Economic Study	HCM city
17	Mr. Duong	Institute for Economic Study	HCM City
18	Medical University		Hanoi
19	Institute of Tuborcology		Hanoi
20	Le Dang Doanh, Director	Institute for Economic Management (1)	Hanoi

21	Institute for Economic Management (2)		Hanoi
22	Ms. Hoang Thi Thoa		
23	Pharmacies University		Hanoi
24	DSTE of Quangngai		Quangngai Province
25	DSTE of Dong thap		Dong Thap Province
26	DSTE of Thai Binh		Thai Binh Province
27	DSTE of Angiang		Angiang Province
28	Library of Technology University, Hanoi		Hanoi
29	Information Center, Center for Natural Science and Technology		Hanoi
30	Mr. Tran Khanh	MOSTE Office	Hanoi
31	Science and Education Department , Central Party		Hanoi
32	Library of Thainguyn University		Bacthai Province
33	Pedagogical College		Hanoi
34	Hanoi University		Hanoi
35	Institute for Economic Management (3)		Hanoi
36	IT 2000 Office		Hanoi
37	Acquit University		Khanhhoa Province
38	MOSTE Office		Hanoi
39	National Environment Office	MOSTE	Hanoi
40	Department of Finance and Planning	MOSTE	Hanoi
41	Department of Technology Development	MOSTE	Hanoi
42	Department of Human Resources	MOSTE	Hanoi
43	10/80 Committee		Hanoi
44	Library of Agricultural University		Hanoi
45	DSTE Hue (1)		Hue city
46	DSTE Hue (2)		Hue City

47	DSTE TienGiang		Tien Giang Province
48	DSTE Soc Trang		Soc Trang Province
49	DSTE Minh Hai		Minh Hai Province
50	DSTE Tay Ninh		Tay Ninh Province
51	DSTE Long An		Long Anh Province
53	DSTE Can Tho		Can THo City
54	Center for Experimental analysis		HCM City
55	DSTE Hai Phong		Hai Phong City
56	DSTE Dalac		Dalac Province
57	Artemia Center		Cantho City
58	Vu Do Quynh	Artemia Center	Cantho City
59	DSTE Khanh Hoa		Khanh Hoa Province
60	DSTE Tuyen Quang		Tuyen Quang Province
61	DSTE Ha Gian		Ha Gian Province
62	DSTE Yen Bai		Yen Bai Province
63	DSTE Lao Cai		Lao Cai Province
64	DSTE Tra Vinh		Tra Vinh Province
65	DSTE Song Be		Song Be Province
66	Union for Production of Chemicals		Hanoi
67	DSTE Lang Son		Lang Son Province
67	DSTE Vinh Phu		Vinh Phu Province
68	DSTE Quang Tri		Quang Tri Province
69	Institute of Market and Price Studies	Government Office	Hanoi